



GRADUATE SCHOOL

GM0821 Strategi och ledarskapspraktiker, 7,5 högskolepoäng

Strategy and Leadership Practices, 7.5 credits

Avancerad nivå / Second Cycle

Litteraturlista för GM0821, gällande från och med höstterminen 2020

Litteraturlistan är fastställd av Graduate School 2020-07-01 att gälla från och med 2020-08-31.

Se bilaga.

Literature GM0821 Strategy and Leadership Practices, autumn 2020

Week 1.

Carroll, B., Levy, L., & Richmond, D. (2008). Leadership as practice: Challenging the competency paradigm. *Leadership*, 4(4), 363–379.

Mintzberg, H. and James A. Waters (1982). Of Strategies, Deliberate and Emergent *Strategic Management Journal* Vol. 6, No. 3 pp. 257-272

Pitsis, T. S., Clegg, S. r., Marosszeky, M. & rura-Polley, T. (2003). Constructing the Olympic Dream: A Future Perfect Strategy of Project Management. *Organization Science*, 14(5), 574–590.

Whittington, R. (1996). Strategy as practice. *Long Range Planning*, 29, 731–735.

Whittington, R. (2006). Completing the practice turn in strategy research. *Organization Studies*, 27, 613–634.

Additional reading

Gond, J.-P., Cabantous, L., & Krikorian, F. (2018). How do things become strategic? ‘Strategifying’ corporate social responsibility. *Strategic Organization*, 16(3): 241–272.

Vaara, E. and R. Whittington. 2012. “Strategy as Practice: Taking Social Practices Seriously.” *Academy of Management Annals* 6(1): 285–336.

Week 2.

Brorström S., (2018). Number of the Future shaping today, *Financial Accountability and Management*. 34(1): 17-29

Jarzabkowski, P. and S. Kaplan. (2015). “Strategy Tools-in-Use: A Framework for Understanding ‘Technologies of Rationality’ in Practice.” *Strategic Management Journal* 36(4): 537–558.

Jarzabkowski, P., & Seidl, D. (2008). The role of meetings in the social practice of strategy. *Organization Studies*. 29(11): 1391-1426.

Karl E. Weick, Drop Your Tools: An Allegory for Organizational Studies. *Administrative Science Quarterly* Vol. 41, No. 2, 40th Anniversary Issue (Jun., 1996): 301-313

Additional reading

Jalonen, K., H. Schildt, E. Vaara (2019) Strategic Concepts as Micro-Level tools in strategic sensemaking. *Strategic Management Journal*. (39): 2794– 2826

Küpers, W., Mantere, S., & Statler, M. (2013). Strategy as Storytelling: A Phenomenological Collaboration. *Journal of Management Inquiry*, 22(1): 83–100.

Meyer, Marshall W. and Vipin Gupta. (1994). The Performance Paradox. *Research in Organizational Behavior* (16): 309-69.

Literature week 3

Hautz, J., Seidl, D., Whittington R. (2017). Open Strategy: Dimensions, Dilemmas, Dynamics, *Long Range Planning*, 50 (3): 298-309,

Staw, B. (1981). "The escalation of Commitment to a Course of Action". *Academy of Management*, 6 (4): 577–587.

Kanter, M. (1983). Dilemmas of managing participation. *Organizational Dynamics*, 11, 5–27.

Rouleau. L. (2005), 'Micro-Practices of Strategic Sensemaking and Sensegiving: How Middle Managers Interpret and Sell Change Every Day', *Journal of Management Studies*, 42(7): 1414–1441.

Bryer, A. (2020). Making Organizations More Inclusive: The Work of Belonging. *Organization Studies*, 41(5), 641–660. <https://doi.org/10.1177/0170840618814576>

Additional reading

Dobusch, L., Dobusch, L., and Müller-Seitz, G. (2019). Closing for the Benefit of Openness? The case of Wikimedia's open strategy process. *Organization Studies*, 40(3): 343–370

Mantere, S., and Vaara, E. (2008). On the problem of participation in strategy: A critical discursive perspective. *Organization Science*, 19(2), 341–358.

Nordqvist, M. and Melin, L. (2008), 'Strategic Planning Champions: Social Craftspersons, Artful Interpreters and Known Strangers'. *Long Range Planning*, 41(3): 326–344.

Week 4.

Bouty, I., & Drucker-Godard, C. (2019). Managerial work and coordination: A practice-based approach onboard a racing sailboat. *Human Relations*, 72(3), 565–587

Tourish, D. (2014) Leadership, more or less? A processual, communication perspective on the role of agency in leadership theory. *Leadership*, 10(1), 79-98

Fraher, A., (2016) A toxic triangle of destructive leadership at Bristol Royal Infirmary: A study of organizational Munchausen syndrome by proxy. *Leadership*, 12(1), 34–52

Additional reading

Alvesson, M. & Spicer, A., (2011) Theories of leadership, In: *Metaphors we lead by: understanding leadership in the real world*. London: Routledge; 2011